

# Pharmacy – time to move house?

#### A Presentation

to the

**PCPF Annual Conference** 

By

**Kevin Nichols** 

**Managing Director** 

The Pharmacy Consultancy Limited

21st November 2013



# Pharmacy – time to move house?

Should a pharmacy relocate?

The issues involved

Opportunities within the industry

The future of Pharmacy within the new NHS

How we can help



#### Introduction

#### **Kevin Nichols A.C.I.B.**

17 years with Barclays Bank Plc - last position as Manager of a mixed retail branch (including 1 pharmacy customer !) Associate of The Chartered Institute of Bankers

3 years in industry, specialising in Financial Management roles

17 years in the pharmacy industry, including four years as Head of Pharmacy Finance for AAH Pharmaceuticals Limited (Europe's largest pharmaceutical wholesaler) and Director of Statim Finance Limited - the group's retail pharmacy finance company, managing a portfolio of 650 customers and a loan guarantee book of £220 million

Since 2010, an Independent Management Consultant specialising in all aspects of retail and community pharmacy



# **UK Pharmacy**

11,000 pharmacy contracts in England

Grown at an average of 2% pa over the last 5 years - due almost exclusively to exempt contracts. Now virtually static

850 million prescription items dispensed by pharmacies last year

Currently growing at 4.6% pa by volume and an average of 6% pa by volume over the last 5 years. >85% of prescriptions are repeats. >90% of prescriptions are not paid for at the dispensary

Net average ingredient cost per item reduced by 1.3% last year

Average reduction of 2.8% pa over the last 5 years

The Global Sum has increased by £760 million since 2005 to nearly £2.5 billion

This represents average growth of 6% pa



# Should a pharmacy relocate?

Is it a better location?

Will there be increased service provision?

Does the patient benefit and choice improve?

Is the relocation commercially justified?

Don't move ...... just because !!



## What are the issues?

#### **Current location and performance?**

Source of prescriptions

Level of OTC sales

Length of time in present premises

Goodwill

Level of competition

Consequences of relocating

Consequences of not relocating



## What are the issues?

#### **New location and performance?**

Improved source of prescriptions

Reduction in OTC sales

New terms of tenure

Maintaining momentum

**Synergies** 

Hidden benefits of new premises

Winners all-round

Consequences of not relocating



# What are the opportunities?

Improved premises

Long-term security of tenure

Better working environment

Stronger relationship with fellow healthcare providers

Increased service provision

Improved service delivery

Stronger, sustainable business model



# The future of Pharmacy





# The future of Pharmacy

Opportunities to work closer with GP practices Increased relocations into medical centres Ongoing use of Category M **Continued pressure on margins** Greater emphasis on the provision of services Increased use of the private sector **Cost of Service Inquiry is overdue (COSI) Greater emphasis on Healthy Living Pharmacies (HLP's)** 



# The future of Pharmacy

Pharmacy is an integral part of UK Healthcare

Pharmacy provides a unique range of Healthcare services

Pharmacy needs to engage with all commissioners of healthcare services

Pharmacy needs to engage with fellow healthcare professionals

Pharmacy needs to look at all business opportunities

Pharmacy needs to embrace change

Pharmacy needs to be adequately reimbursed for the delivery of these services



# How we can help

Try to include a pharmacy, wherever possible
Be sympathetic to the needs of Pharmacy
Understand the current issues within Pharmacy
Look at the added benefits and synergies
Undertake some financial modelling for the pharmacy
Be mindful of the relationships between Pharmacy & GP's
Try to ensure that all parties are winners



# Finally

Thank you for your attention

It's been a pleasure to make this presentation

I'd be happy to take any questions



# Copyright

Copyright of this presentation belongs to The Pharmacy Consultancy Limited ["The Company"] and ownership of any material contained herein rests with The Company. This presentation is made on behalf of the Primary Care Premises Forum (PCPF) ["The Client"] and any material supplied may be used by The Client or any of it's members for any reasonable purpose in the promotion of their own business and in providing a service to their clients. The Client or it's members or agents may not resell the material either by passing it off as their own work or otherwise, or share, copy or distribute the material in any way without the written consent of The Company.



# The Pharmacy Consultancy

# The Pharmacy Consultancy Limited PO Box 7531 Daventry Northamptonshire NN11 1EP

Telephone/fax: 01327 361759

enquiries@thepharmacyconsultancy.com

www.thepharmacyconsultancy.com