



### Sustainability

How the primary care estate needs to respond

Simon Gould, David Austin and Ashley Bateson

Hosted by:



### Welcome





John Hearle, Chair, PCPF

Tuesday 12 October 2021: Primacy Care Premises Development Case Studies

Thursday 18 November 2021: AGM & Conference

Hosted by:



### Agenda



 Overview of the policy and legislation towards net zero carbon and the primary care estate in context

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- Sustainability in primary care perspectives from developers, investors and occupiers
- Practical steps for consideration in creating a sustainable estate

Presented by:

Simon Gould, Head of Sustainability and Innovation, Assura

David Austin, Property Director, PHP

**Ashley Bateson,** Head of Sustainability, Hoare Lee and Vice President of the Chartered Institution of Building Services Engineers.

Hosted by:



### Why now?





Increasing important of ESG

Public/consumer perception – now the mainstream?

Risk of 'stranded' assets

Green premium/brown discount?



### Context





#### Global

Paris Climate Agreement 2016 - goal is to limit global warming to well below 2, preferably to 1.5 degrees Celsius, compared to preindustrial levels.

COP 26 Glasgow November 2021

#### **National**

Climate Change Act 2008 – amended 2019 first major economy in the world to set a net zero target for 2050 MEES – EPC band E minimum, band B by 2030? **Energy White Paper Dec 2020 Environment Bill 2020** 

#### Local

74% of local authorities declared 'climate emergency' Planning policy





A strategy for a carbon neutral, climate resilient Bristol by 2030

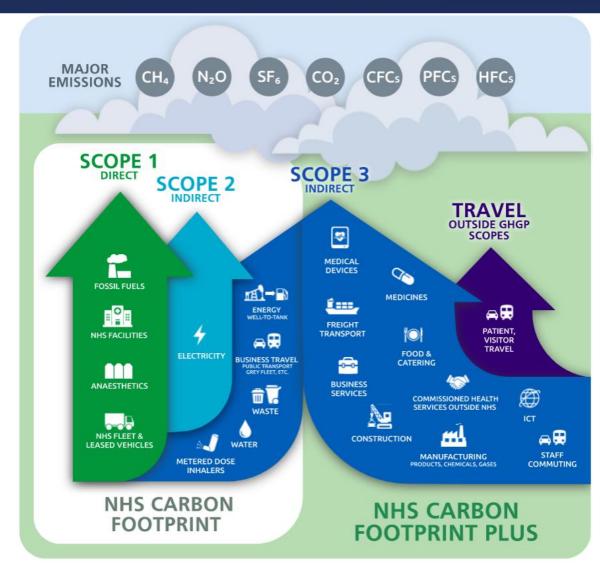
### Context



#### Delivering a Net Zero Health Service 2020

Net Zero 2040 (80% reduction by 2032)

NHS Carbon Footprint 'plus' Net Zero by 2045 (80% reduction by 2039)





### National Operational Plan 2020-21

All organisations to purchase 100% renewable electricity by April 2021

All organisations to build to net zero carbon standards; for new builds and refurbishments

Replace lighting with LED alternatives during routine maintenance

All NHS organisations to implement Stretch Programme

All fleet vehicles leased or purchased after April 2020 to confirm to ULEZ standards

Restrict high emission vehicles from car leasing schemes

All organisations to sign the plastics pledge

Cut business and fleet emissions by 20%

Reduce prescribing of metered dose inhalers

Reduce use of Desflurane to less than 20% use

## NHS Estate Decarbonisation



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- HIP programme Net Zero Carbon
- Upgrades of existing buildings
- Proptech interventions occupancy/smart buildings
- Renewable energy
- Grid decarbonisation
- Primary care less focus but still a part to play in strategy

#### NHS ACTIVITY TYPE

NHS

CARBON

**FOOTPRINT** 

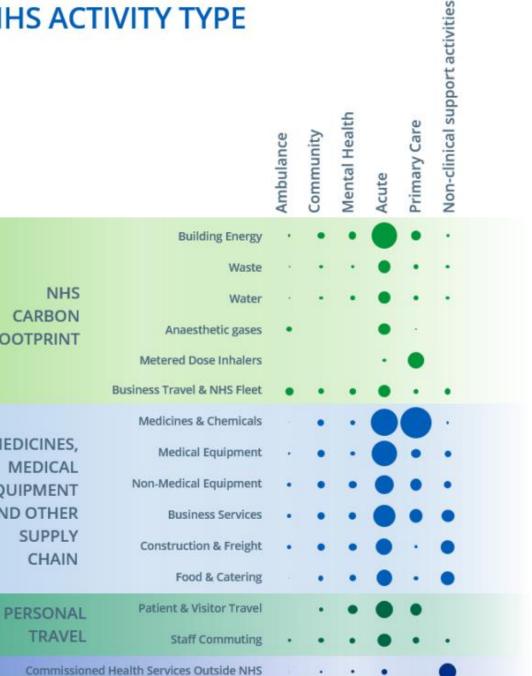
MEDICINES,

**EQUIPMENT** AND OTHER

MEDICAL

SUPPLY

CHAIN





### **Primary Care Estate**

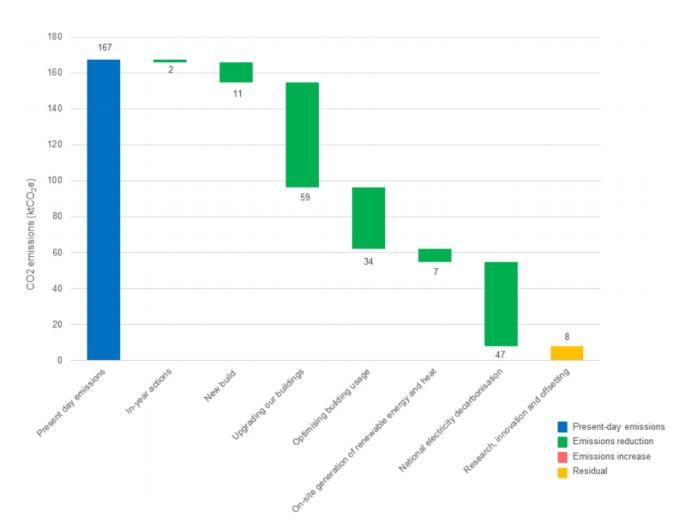
Source: Delivering a 'Net Zero' National Health Service

### **Primary Care Estate**









Source: Delivering a 'Net Zero' National Health Service

### Developer's view





- BREEAM requirements
- Building Regulations Part L2a Consultation
  - Minimum 27% reduction in Co2?
  - 'Fabric First' design approach
  - Dynamic carbon factors
- Full carbon lifecycle reporting?
- Planning conditions e.g. Biodiversity net gain
- Well Standard?

### Investor's view





#### Indirect investors

- Reporting and transparency /mandatory reporting
- Investment objectives (Green finance)
- GRESB, TCFD etc...
- Green finance

#### Direct investors

- GP owned (notional rent CMR)
- GPs lease from 3<sup>rd</sup> party landlord (reimbursed rent CMR)
- PCD 2013 guides valuer to disregard environmental improvements in assessing CMR

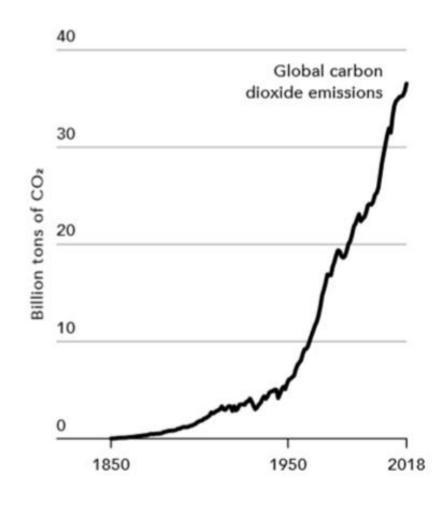


### Occupier's view





- The right thing to do GHG emissions grown exponentially
- Its now law UK Net Zero 2050 signed into law, MEES, ESOS,
   SECR etc
- NHS commitment Carbon Net Zero by 2045 and interim reduction of 80% by 2036-2039
- Can everyone be net zero? Doing your bit....
- BMA, RCGP supporting general practice in reducing environmental footprint
- Split incentive reduced utility bills through capital working together – green lease clauses / MOUs
- Measuring actual performance EPC's / Build regs compliance to operational in use energy performance NABERS





#### Value Toolkit.

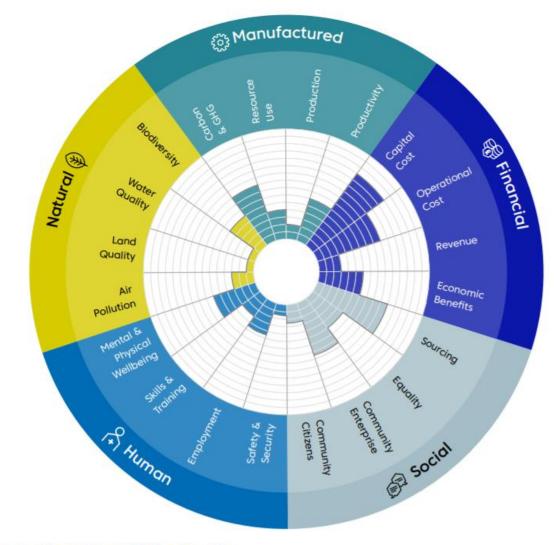
New public sector value assessment methodology.



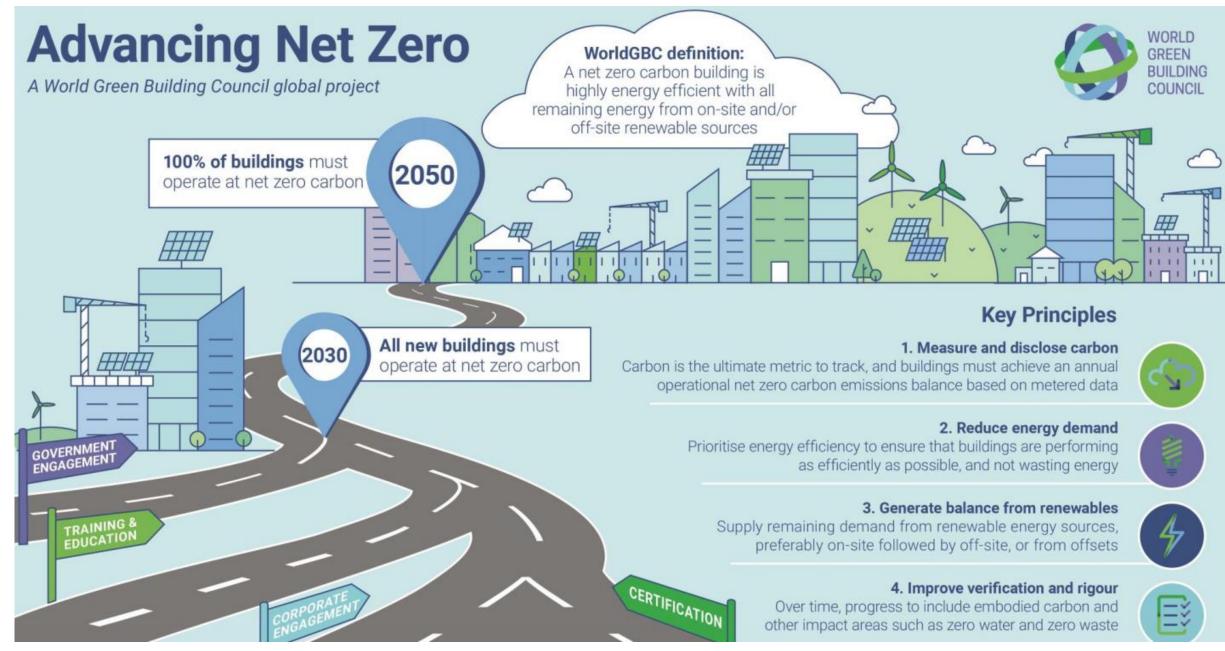
The Value Toolkit will be a method to assess wholelife value in the procurement of projects.

It adopts the 5-capitals model for assessing value:

- Natural
- Manufactured
- Physical
- Human
- Social



**Example Project Value Profile** 





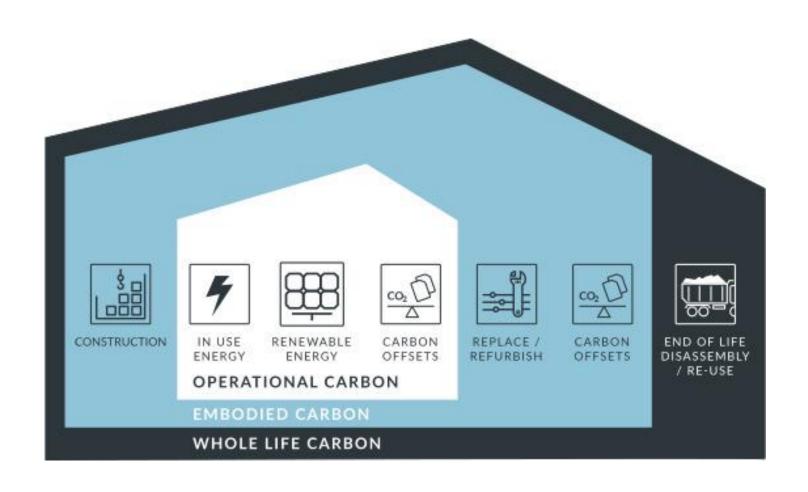
## What is zero carbon development? Defining the scope.

UK-GBC framework defines two scopes for targeting net zero buildings:

- Net zero carbon in Construction
- Net zero carbon in Operation

Sum of both = Whole Life Carbon.

Remaining carbon emissions to be offset.



#### HOARE LEA (H.)

Net Zero Carbon.

Embodied and operational analysis.

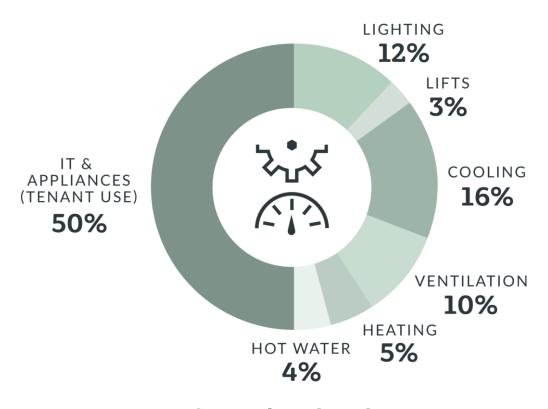
SUB & SUPER STRUCTURE 65%

BUILDING ENVELOPE

13%

BUILDING ENVELOPE

14%



**LANDLORD** 

**TENANT** 

**Embodied carbon** 

**Operational carbon** 

ADVANCING NET ZERO 17

INTERIORS &FIT OUT

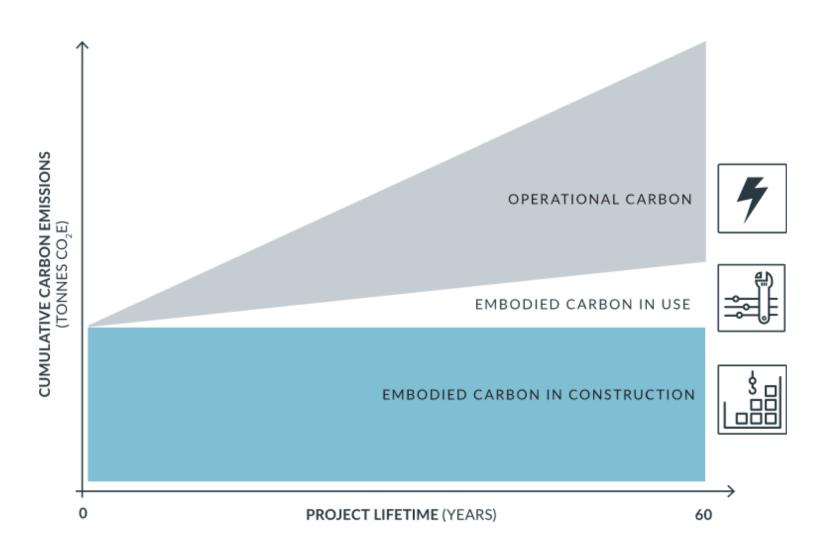
8%



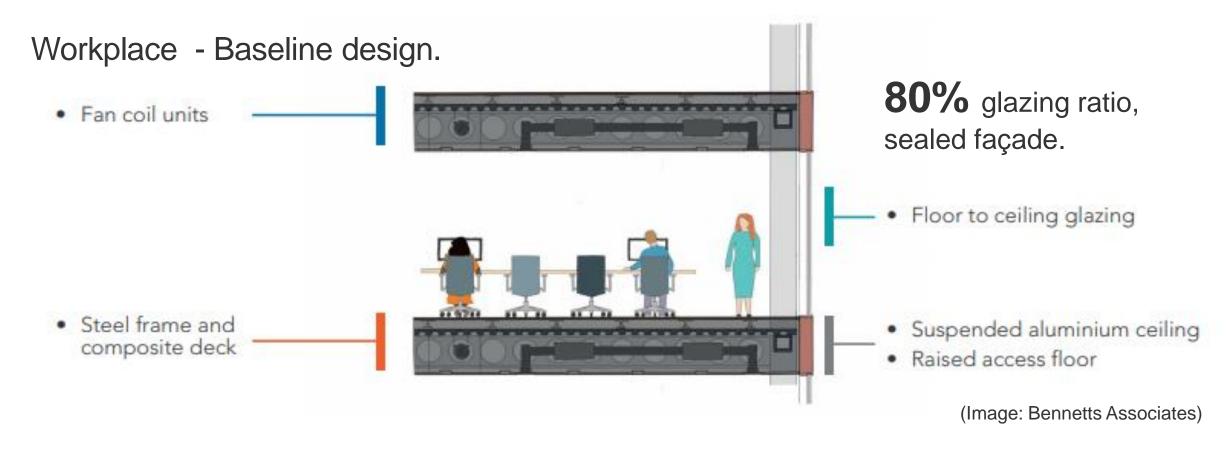
Net Zero Carbon. Whole life assessment.

Cumulative carbon emissions.

Typical 60-year whole life assessment.



### HOARE LEA (H.)



- Reinforced concrete substructure
- Steel frame and concrete composite floor structure
- Suspended ceiling and raised access floor system

- Gas Boiler & Chillers Fan Coil Units
- Comfort set point 22 +/- 2°C (BCO standard)
- Typical tenant lighting, power and server rooms

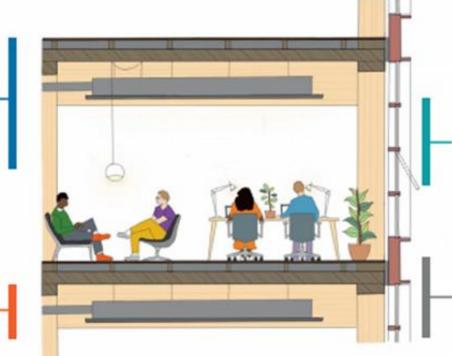
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#### HOARE LEA (H.)

### Workplace - Stretch target.

- Mixed mode ventilation/ chilled beams
- Task lighting
- Wider range of indoor temperatures (due to reduced comfort cooling)

 Timber frame and CLT deck



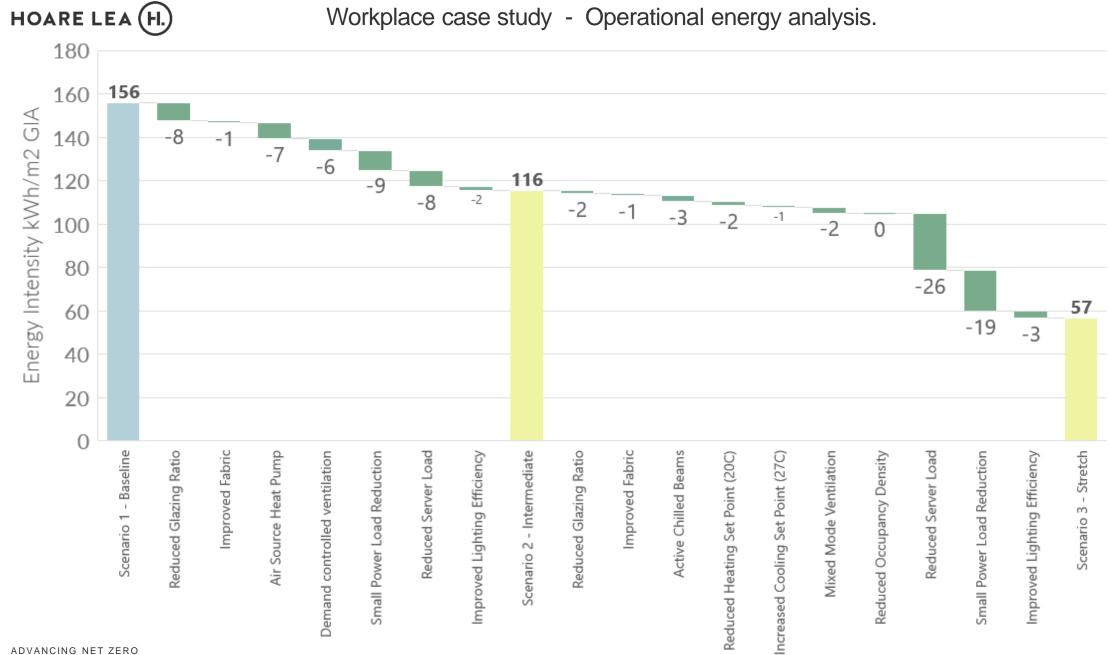
**40%** glazing ratio, openable windows and solar shading

- Lower glazing ratios
- External solar shading
- Opening windows

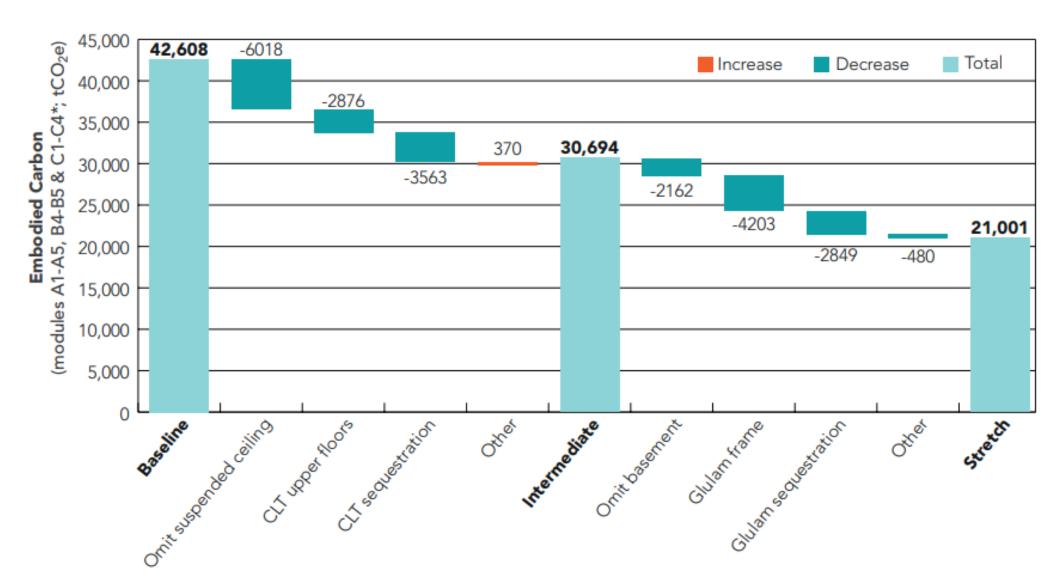
- No suspended aluminium ceiling
  - Timber floor build-up without floor access for services (power and IT distribution to be surface mounted)

- Omit concrete basement
- Glulam frame and cross laminated timber floor
- Exposed ceiling and timber floor build-up

- Mixed Mode Ventilation , Chilled Beams
- Relaxed comfort set points : (Summer peak: 27°C)
- Off site cloud computing; reduced lighting levels .



Workplace case study - Embodied carbon analysis.



ADVANCING NET ZERO

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#### HOARE LEA (H.)

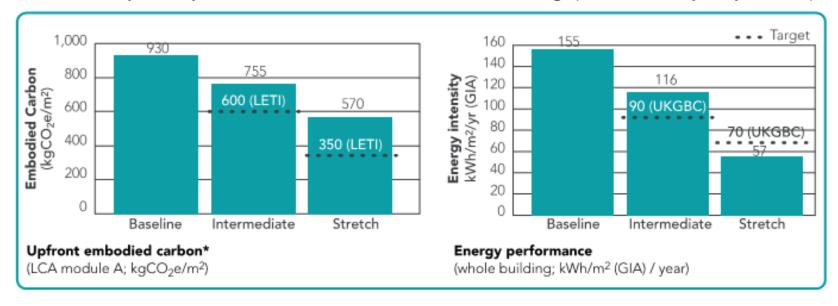
#### Cost summary.



Workplace case study



Case study analysis – net zero commercial building (multi-storey city office)



Cost change (shell and core; £/m<sup>2</sup> GIA) See pages 40-46



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NET ZERO CARBON

<sup>\*</sup>Not including sequestration (capture of carbon in timber building materials)

# Conclusions and summary



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- Increasing awareness from investors, corporations, occupiers and general public
- Legislation/policy drivers will only increase.
- NHS Net Zero Carbon plan may translate into higher standards.
- Range of measures to improve energy efficiency, but needs planning and implementation soon to de-risk assets.
- Owners and occupiers needs to be aligned and work together.